



Town of Arlington Notice of Meeting

In accordance with the provisions of Massachusetts General Laws,
Chapter 39, Section 23B, notice is hereby given of a meeting of the:

Finance Committee

Wednesday, March 8, 2023

7:30 p.m. – 10:00 p.m.

Conducted by Remote Participation - Zoom Meeting

AGENDA ITEMS:

1. Introduction
2. Approve Minutes
3. Capital Planning Committee
4. Review Budgets
5. Other Business
6. Adjourn

Register in advance for this meeting: https://town-arlington-ma-us.zoom.us/meeting/register/tZwucOuspjgqGtd5tRrR_wM0RX9FaeCTPwG

After registering, you will receive a confirmation email containing information about joining the meeting.

Members of the public are asked to send written comments to tbradley@town.arlington.ma.us

Documents regarding agenda items will be made available via the Town's website.

Information regarding Order Suspending Certain Provisions of the Open Meeting Law:
<https://www.mass.gov/doc/order-suspending-certain-provision-of-open-meeting-law/download>

By Christine Deshler, Finance Committee Chair

Reference 1: Capital Planning Committee Finance Committee Presentation

Reference 2: FY24-FY28 New Debt Service & Capital Plan

Reference 3: CPC Presentation Q&A

Capital Planning Committee

Capital Budget FY2024 and Capital Plan FY2024–FY2028

A Presentation to the Arlington Finance Committee
February 27, 2023



DPW Renovation as of February 2023

Agenda

- Actions Requested
- Who We Are
- What We Do
- What Capital Is
- Overview & Significant Issues
- Capital Plan Progress
- Town Budget; Five-Year Plan within 5% Rule
- Detail on Current Recommendations
 - Sources: Cash, Bond, Other; ARPA federal funds
 - Uses: Public Works, Schools, Community Safety (Fire & Police), Recreation, Libraries, Other Notable Items
- Rescission of Prior Borrowing; Re-appropriations
- Actions Requested (recap) and Recommended Vote

Actions Requested of the Finance Committee

- Vote favorable action on:
 - our recommended budget
 - re-appropriation
 - bond authorization rescission
- Endorse the Five-Year Plan

Who We Are

Membership

Citizen Appointees

- Timur Kaya Yontar – Chair
- Christopher Moore – Vice Chair
- Joseph Barr – Recording Secretary
- Jonathan Haughton
- Kate Loosian
- Joseph Solomon

Finance Committee Designee

- Darrel Harmer

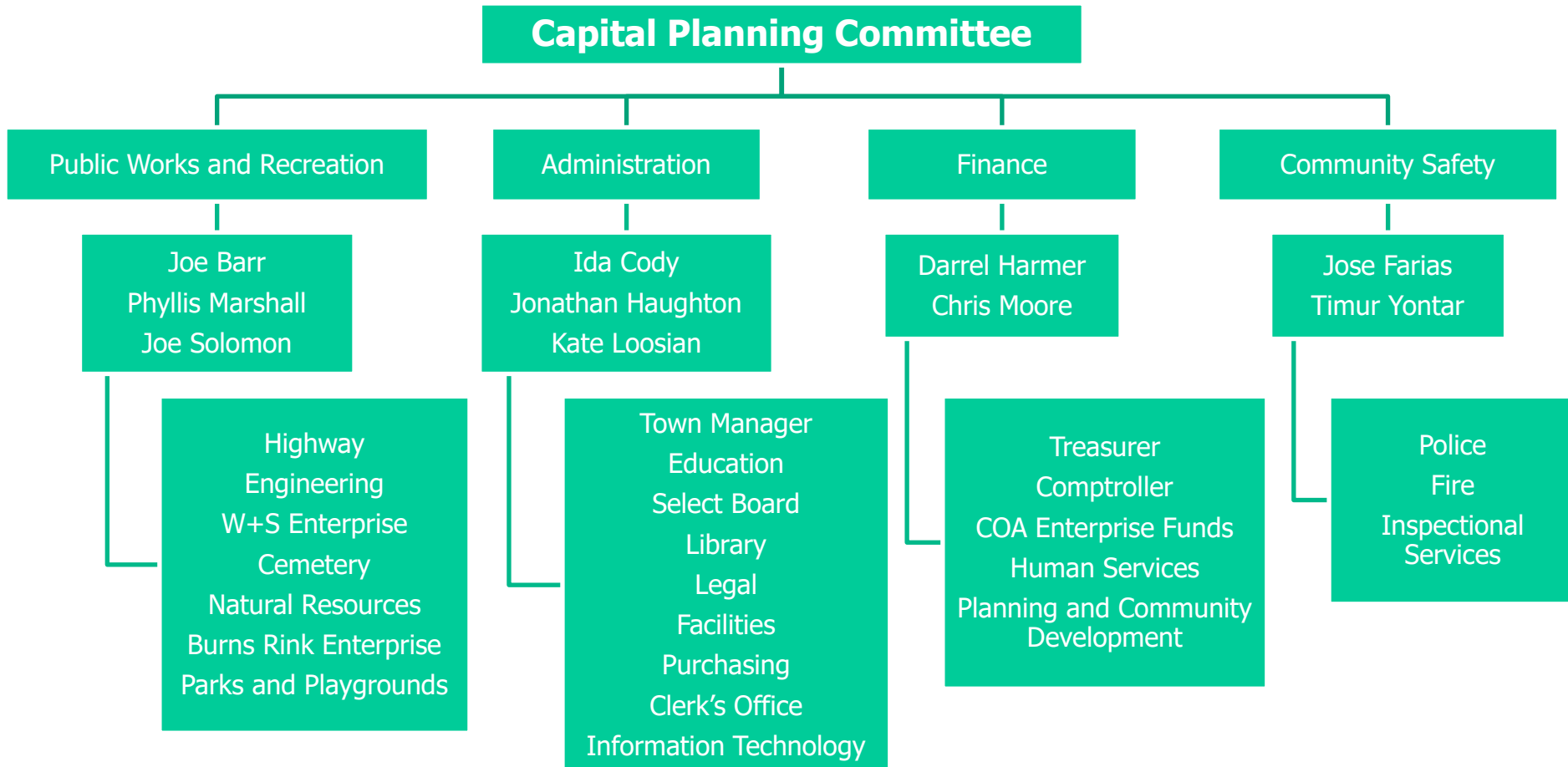
Town Officials

- Ida Cody – Comptroller
- Phyllis Marshall* – Treasurer
- Jose Farias – APS School Accountant
- Julie Wayman – Budget Director

*Retires at end of Feb 2023

Who We Are

Committee Organization 2022–2023



What We Do

Why Capital Planning?

- To set and meet the long-range expectations
...of Town officers and management, the Finance Committee, Town Meeting, and citizens
...for current and future capital expenditures;
- To reduce or eliminate uncertainty about the acquisition of capital assets;
- To facilitate prioritization, in timing and/or spend, of some capital expenditures over others as part of the budgeting process; and
- To give Town Meeting and citizens confidence while spending large sums of taxpayer money.

What We Do

Arlington Capital Planning Practice

Create a Five-Year Plan in which non-exempt capital spend is budgeted at 5% of adjusted Town revenue, by:

- Soliciting capital requests from Town Departments for the upcoming fiscal year and the four fiscal years following;
 - Meeting with Departments and Facilities to gain further clarity and detail, then discussing and prioritizing in the full committee; and
 - Forecasting future years' budgets to effectively plan and pace capital expenditures.
- Since 1987, long history of successful capital planning within budget.
 - 5% Rule has met the Town's needs, guided fiscal discipline, and is in line with practice at other municipalities.
 - Requests from Town and Schools are made with their knowledge of operating pressures.

What Capital Is

Capital Asset

1. Has an expected useful life of at least two years and
2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total price is over \$25,000

Capital Improvement

1. Adapt a capital asset to a different use or
2. Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance

What Capital Is (cont'd)

Examples

- New electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.
- Conversely, interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

Expenditures are in the Capital Plan only when they are

1. For a Capital Improvement, or
2. For the purchase or lease of a Capital Asset, or
3. For plans or studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

Capital Budget and Five-year Plan

- **FY24 Capital Budget:** a plan for actual capital spending in the upcoming fiscal year.
- **Five-Year Capital Plan:** covers the five years FY24–FY28 and shows *anticipated* capital projects and funding sources.
 - We expect it to change over time.
 - We limit the net Capital Plan to 5% of the Town Budget summed over the five years of the plan.
 - Gives context and visibility into future expenditures.
- **Town Meeting only votes to approve the FY24 Capital Budget.**

Changes to Planning Practice this Year

- In the past, the Committee has made small changes to project timing and funding sources in order to produce a five-year plan with every one of the five years in balance.
- Going forward, the current year *Capital Budget* will be in balance and the overall *Five-year Plan* will be in balance but there may be variation in years 2–5.
 - This will provide useful feedback to the Town by making it clear which future years are likely to have tight Capital Budgets.
- Historically, certain expenses that are arguably operating expenses have been tolerated in the Capital Budget.
 - We have continued to move these to the Operating Budget as there is room to accommodate them.

Overview & Significant Issues

FY24 Budget and FY24–FY28 Plan are at 5% of Town Budget

- FY24: \$11.1 M for Capital (before offsets); \$9.5 M net (after offsets)
- This year the plan felt tight due to:
 - Cost estimates escalating
 - Due to general inflation in materials & labor and supply-chain issues & delays
 - Long-term cost uncertainty
 - Continued movement toward more proactive maintenance of aging facilities
 - Ongoing desire to improve services and strive for excellence
 - Increased borrowing costs
- "ARPA" federal funds still available for HVAC & recreation capital costs
 - One-time funding source

Overview & Significant Issues (cont'd)

Multiple approaches to bring Plan into balance...

- APS withdrew most capital requests for Ottoson
 - De-prioritized long-term investments in anticipation of future rebuild
- Operating expenses moved off Capital Plan
 - Examples: Bulletproof vests; firearms; cloud IT services
- CPC members created ranked list of all line items
 - Coordinated delays/cuts with Town Manager's office
- Main scope reductions
 - DPW: Roadways level-funded
 - EV Charging Stations (will apply for grant funding)
 - Whittemore Robbins estate renovation scope
- Future concerns include: APS facilities maintenance; when the Plan will have capacity for next large (building-sized) project for Libraries

Capital Plan Progress

Recent realized benefits from Capital Plan Projects

- Town Hall envelope study
- Engineering Study for electrification of schools
- Hardy + Peirce Playgrounds
- Voting Machines
- Ottoson urgent repairs
- Vehicle replacement programs (slowed by COVID)
- Rink: Bleacher lift, boiler repair, roof work
- School and Town IT Projects

Capital Projects in process:

- Water & Sewer Improvements
- Roadways & Sidewalks
- Community Center
- DPW building
- Mystic Street Bridge
- High School (exempt)

Capital Projects in Planning:

- Whittemore Robbins Complex
- Town Hall
- Veterans Memorial

Reconciliation to Town Budget

Five Year Plan

Year	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Total Town Budget	\$ 205,160,270	\$ 213,694,204	\$ 221,615,100	\$ 230,282,759	\$ 238,955,229
Adjust for Water Sewer	\$0	\$0	\$0	\$0	\$0
Adjust for Exempt Debt Service	(\$12,028,956)	(\$11,917,651)	(\$11,824,004)	(\$11,586,563)	(\$11,494,904)
Adjust for Enterprise Funds	(\$3,262,492)	(\$3,368,523)	(\$3,478,000)	(\$3,591,035)	(\$3,707,744)
Adjusted Total Town Budget	\$189,868,822	\$ 198,408,030	\$206,313,096	\$215,105,161	\$223,752,581

- As of 1/15/23. Five-Year Plan is a dynamic document.

Five-Year Plan within 5% Rule

Fiscal Year	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
Prior Non-Exempt Debt Service	\$7,036,880	\$6,623,138	\$6,354,779	\$5,918,157	\$5,707,966	\$31,640,920
Cash	\$3,933,856	\$4,264,027	\$4,032,788	\$4,197,830	\$4,319,958	\$20,748,459
New Non-Exempt Debt Service (FY24 & after)	\$0	\$689,698	\$1,121,387	\$1,619,205	\$1,927,024	\$5,357,314
BAN Interest	\$118,064	\$0	\$0	\$0	\$0	\$118,064
Total Non-Exempt Plan Cost	\$11,088,800	\$11,576,863	\$11,508,954	\$11,735,192	\$11,954,948	\$57,864,757
<i>Direct funding sources:</i>						
Antenna Funds	(\$93,252)	(\$167,042)	(\$168,877)	(\$148,499)	(\$147,499)	(\$725,169)
Capital Carry Forwards	(\$546,703)					(\$546,703)
Bond Premium, prior five years	(\$25,778)					
Recreation Enterprise Fund	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$75,000)
Rink Enterprise Funds	(\$56,256)	(\$56,256)	(\$31,097)	(\$30,269)	(\$30,269)	(\$204,147)
<i>Adjustments to 5% Plan:</i>						
Roadway Reconstruction Override 2011	(\$524,834)	(\$537,955)	(\$551,404)	(\$565,190)	(\$579,320)	(\$2,758,703)
Accessibility Improvements Override 2019	(\$215,378)	(\$220,763)	(\$226,283)	(\$231,941)	(\$237,740)	(\$1,132,105)
Debt service, Town-owned Rental Properties	(\$9,299)	(\$8,500)	(\$8,250)	(\$8,000)	(\$7,750)	(\$41,799)
Debt service, Ambulance Revenue	(\$67,500)	(\$145,750)	(\$139,625)	(\$75,000)	(\$71,875)	(\$499,750)
Community Center Rent	(\$42,544)	(\$40,944)	(\$34,494)	(\$33,467)	(\$33,467)	(\$184,915)
Net Non-Exempt Plan	\$9,492,256	\$10,384,653	\$10,333,924	\$10,627,826	\$10,832,028	\$51,670,688
Pro Forma Budget	\$189,868,822	\$198,408,030	\$206,313,096	\$215,105,161	\$223,752,581	\$1,033,447,690
Budget For Plan at 5%	\$9,493,441	\$9,920,402	\$10,315,655	\$10,755,258	\$11,187,629	\$51,672,385
Plan as % of Revenues	5.00%	5.23%	5.01%	4.94%	4.84%	5.00%
Variance From Budget	\$1,185	(\$464,252)	(\$18,269)	\$127,432	\$355,601	\$1,697

Capital Funding Sources

In the Capital Planning process, we track three different sources of funding for projects. Each has a different impact on current and future expenditures.

- **Cash:** Paid for in their entirety in a certain year from the general fund.
- **Bond:** Paid for with money borrowed from the municipal bond market. No cost in the year of purchase. Repayment *with interest* is made over the "useful life" of the capital asset.
 - Generally, we bond items >\$100 K which are not part of regular purchase programs (i.e. not items that we purchase every year or every other year).
- **Other:** Paid for by outside sources not arising from the Town's tax levy. Includes state & federal grants (e.g., Ch. 90, ARPA), user fees, private donations, trust funds, enterprise funds, etc.

Sources: ARPA-Funded Projects

Nearly \$1.7 M "Other" for FY24 Capital Budget

One-time federal fund windfall: address maintenance & upgrade backlog and benefit Town in wake of COVID pandemic impact

- HVAC
 - \$940 K for Schools HVAC (Bishop, Dallin, Hardy, Thompson)
 - \$750 K for Town HVAC (Community Center, Police Station, Park Circle Fire Station, Cottage at Whittemore Robbins)

Uses: High-Level Summary

Proposed FY24 Acquisition Expense

- \$13,385,126 total cost of capital items proposed to buy for the Town in FY24, by Department and Funding Source (**table amounts \$ K**)

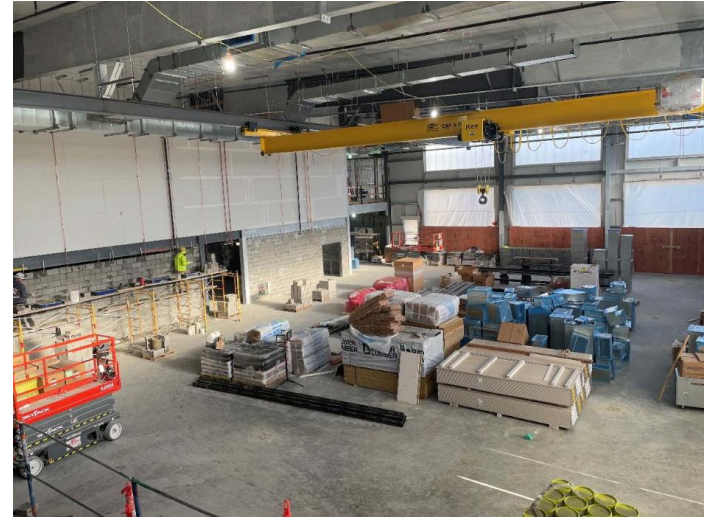
Department	Bond	Cash	Other	TOTAL	%
Public Works*	\$380	\$1,748	\$3,935	\$6,063	45%
Schools (incl School IT)	\$1,700	\$1,021	\$1,015	\$3,736	28%
Community Safety	\$375	\$240	\$447	\$1,062	8%
Health & Human Svcs.	\$720			\$720	5%
Planning	\$166	\$205	\$225	\$596	4%
Libraries	\$146	\$131	\$22	\$299	2%
IT (excl School IT)		\$217	\$70	\$287	2%
Other**	\$200	\$372	\$50	\$622	5%
TOTAL	\$3,687	\$3,934	\$5,764	\$13,385	100%

*Public Works includes \$2.975 M for Water & Sewer funded by the Water & Sewer enterprise fund ("Other").

**Comprises Facilities, Recreation, Purchasing, Town Manager, Clerk

Project Update

DPW: Public Works Facility



- Total project allocation is on budget at \$46.52 M
- Construction is progressing with finishing work underway on the new building and additional sitework underway
- Phase 1 (new building) is on track for a Spring 2023 completion with the remaining work on track for Fall 2023 completion

Detail of Current Recommendations

DPW: Roadway and Sidewalk Maintenance

Roadways

Average Capital Funds of **\$1.72 M/year**

From 2019 Pavement Management Report:

- Pavement Condition Index (PCI) reported as 79 with target score of 80
- Total backlog* of work = \$24.4 M
- Funding of \$1.5 M/year would maintain the score at 78
- Funding of \$2.0 M/year would maintain the score at 80

Sidewalks, Curbs, and Ramps

Average Capital Funds of **\$0.94 M/year**

From 2015 Sidewalk, Ramp, Curb and Street Tree Evaluation:

- Sidewalk Condition Index (SCI) reported as 76.7
- Total backlog** of work = \$26.1 M
- No "target" for score/funding but all funds committed are used against existing backlog.

Detail of Current Recommendations

DPW: Overall

DPW Division	FY24		FY25–FY28	
	<u>General</u>	<u>Vehicles</u>	<u>General</u>	<u>Vehicles</u>
Administration	-	-	\$2,400,000	-
Cemetery	-	\$75,000	\$40,000	-
Engineering	-	-	\$50,000	-
Highway	\$2,537,211	\$398,000	\$11,000,584	\$1,295,000
Natural Resources	-	\$78,000	-	\$858,500
Motor Equip Repair	-	-	-	-
Water/Sewer	\$2,975,000	-	\$12,465,000	\$606,000
Total	\$5,512,211	\$551,000	\$25,955,584	\$2,759,500

FY24 total ex Water/Sewer: \$3.09 M Overall Total (FY24–FY28): \$34.78 M

Project Update

Arlington High School

PHASE	CONSTRUCTION	DATE
1	STEAM* & Performing Arts wings	Completed 2022
2	Humanities, Central Spine, Cafeteria, Library, Preschool, District Offices	Scheduled to open 9/2023
3	Athletics wing	9/2023-8/2024
4	Fields and site work	8/2024-8/2025

* STEAM=Science, Technology, Engineering, Arts & Math



AHS Phase 2 Construction



AHS Phase 1 Complete – STEAM & Performing Arts Wing

Detail of Current Recommendations

APS Major Renovations

Bishop School: \$2.45 M (FY24–FY25)

- Roof replacement: \$1.6 M FY24
- RTUs, EMS upgrades: \$150 K FY24 **(ARPA)**
- Envelope repairs: \$500 K FY25
- Front Office Reconfiguration: \$200 K FY25



Hardy School: \$3.15 M (FY23–FY26)

- Roof replacement: \$400 K FY23 (Work In Progress)
- RTUs, EMS upgrades, boilers: \$450 K FY24 **(ARPA)**
- Envelope repairs: \$2.2 M FY26



Note: Throughout the deck, FY24 Capital Budget items' dollar amounts are shown in black text, and FY25–FY28 Capital Plan items' dollar amounts (in the "out-years") are shown in grey text

Project Update

School Playgrounds

Brackett Playgrounds – \$880 K

- \$ 80 K FY23 (survey work complete)
- \$ 800 K FY25



Detail of Current Recommendations

Community Safety – Fire

Non-Facilities-Related Requests

Rescue Ambulance Replacement Program

- \$375 K FY24, \$400 K FY27

Firefighter protective gear: \$30 K FY24

- Remains at \$30 K/year in FY25

LUCAS 3 Chest Compression System: \$20 K FY24

Vehicle Replacement Program FY25–FY28

- \$1.44 M comprising 7 vehicles including a pumper

Jaws of Life Extrication Equipment: \$50 K FY26

Exercise Equipment FY28: \$50 K FY28



Detail of Current Recommendations

Community Safety – Fire (cont'd)

Facilities-Related Requests

Park Circle:

- Mechanical System Replacement: \$175 K FY24

Highland Station:

- Mechanical System Replacement: \$446 K FY26

Central Station HQ:

- Exterior Waterproofing: \$50 K FY26
- Mechanical System Replacement: \$201 K FY27



Detail of Current Recommendations

Community Safety – Police

Ongoing vehicle replacement program

- \$160 K/year, replacing 2 marked cars + 1 unmarked car or motorcycle each year

Cooling Tower repl.: \$250 K in FY24 (Other: ARPA)

- Not replaced in Police Station renovation; insufficient to cool building; replacement will have increased capacity

"QED" Server: \$15 K in FY24

- APD's report writing & tracking system; end of useful life

Bola Wrap De-escalation Tools: \$15 K in FY24

- "Non-force" option to restrain offender at a distance



Shifted to operating budget: Bullet-proof vest program, \$22 K/year

Out-years: Parking control vehicle \$32 K in FY25; Specialty vehicle replacement. \$50 K in FY27

Detail of Current Recommendations

Recreation – General

Total FY24 Requests from Capital: \$205 K

Yearly/Ongoing Programs

- **Playground Audit and Safety Improvements Program**
 - \$70 K in FY24, \$75 K/year on an ongoing basis
- **ADA Study Implementation Program**
 - Improve the accessibility of the Town's parking and playgrounds
 - \$50 K/year on an ongoing basis
- **Feasibility Study Program**
 - Study future upgrades of park and playground facilities
 - \$10 K/year on an ongoing basis

Ed Burns Arena Parking Study: \$75 K

Recent Progress and Future Needs

Recreation — Playgrounds

The three ARPA-funded playground renovations at Bishop, Peirce, and Stratton schools have all opened as of late 2022, with some remaining punch list items (<https://www.arlingtonma.gov/i-want-to/learn-about/arpa-programs>)

Without ARPA funding available, future planned playground renovations will need to be funded from the Capital Plan or the Community Preservation Act.

Current programmed funding:

- Parallel Park: \$500 K (FY25)
- Thorndike Field Initial Design: \$250 K (FY26)
- Waldo Park: \$600 K (FY27)



Detail of Current Recommendations

Robbins Library Renovations

Lighting Project – Greener and Brighter Library

Existing condition:

- Insufficient lighting, out-of-date and high energy-use lighting
- Many areas are too dim (hall, stairways); some rooms go completely dark

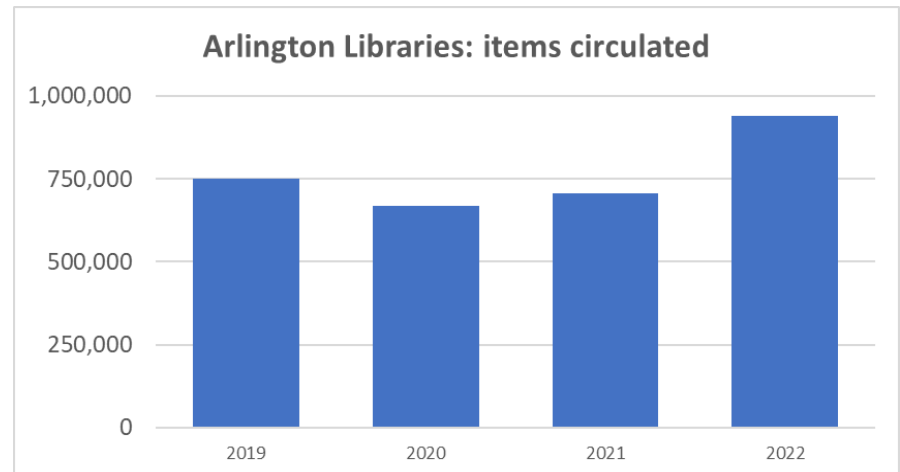
Scope

- Strip lighting will be retrofitted with new LED lamps and driver

Cost and Savings

- \$146,270 – Town share
- \$ 9,473 – Eversource rebate
- Estimated ~\$30 K annual savings
- Payback period ~5 years

Following a dip during the COVID pandemic, Arlington libraries' circulation has rebounded



Other Notable Items in FY24

- Veterans' Memorial Park
 - \$200 K design and planning
 - \$2.65 M construction cost (out-years)
 - 61% of total to be paid by grants, earmarks, and donations
- Whittemore Robbins Estate Rehab: \$520 K
- Community center elevator: \$166 K
- Townwide ADA accessibility upgrades: \$100 K
- Academic PCs for schools: \$400 K



Rescission of Prior Borrowing

Warrant Article: Rescind Borrowing Authorizations form Prior Years

"To see if the Town will vote to rescind the authority to borrow, from prior years' authorizations, the amounts remaining with regard to any numbered prior Annual and/or Special Town Meeting Warrant Articles"

- **VOTED:** To Rescind Authority to Borrow totaling \$300,000 as recommended by the Treasurer of previously authorized un-issued debt, comprised of amounts voted by the Town under the following warrant articles:

<u>Amount Rescinded</u>	<u>Warrant Article</u>	<u>Town Meeting Purpose</u>
\$300,000	Article 30, 2014 TM	Water Meter Installation

COMMENT: These recissions are from previously authorized borrowings for projects which have been completed and which amounts are unissued debt that is no longer required

Re-appropriation of Borrowed Funds

(1 of 2)

Motion: That the sum of **\$203,815.91** is hereby transferred from amounts previously appropriated and borrowed under the following warrant articles and for the purposes set forth as follows:

Amount to be transferred	Warrant Article	Meeting Date	<u>From</u> Original Purpose
\$ 10,794.51	5	4/27/2016	AHS Feasibility Study
\$ 10,799.87	58	5/8/2019	Portable Radios – Fire
\$ 13,488.33	30	4/25/2018	Dallin – Chiller
\$ 141,225.55	54	6/15/2020	Hardy Playground
\$ 20,000.00	54	6/15/2020	Ottoson HVAC
\$ 7,507.65	54	6/15/2020	Pierce Playground
\$ 203,815.91			Total

Re-appropriation of Borrowed Funds

(2 of 2)

...which amounts are no longer needed to complete the projects for which they were initially borrowed, to pay costs of the following as permitted by MGL Ch. 44, §20:

Amount to be Paid		<u>For</u> New Purpose
\$	75,000.00	Town Hall Renovations
\$	100,000.00	ADA Accessibility construction – Planning
\$	28,815.91	Sidewalk Ramp Installation
\$	203,815.91	Total

Actions Requested of the Finance Committee

- Vote favorable action on:
 - our recommended budget
 - re-appropriation
 - bond authorization rescission
- Endorse the Five-Year Plan

Recommended Vote

We ask you to vote the capital expenditure budget as follows:

General Fund Debt Service		
Non Exempt, Prior	\$	7,036,880
Non Exempt, New	\$	118,064
Total Non-Exempt Debt	\$	7,154,944
Exempt Debt	\$	12,028,956
Total Debt Service Appropriation	\$	19,183,900
Less		
<i>Antenna Fund</i>	\$	(93,252)
<i>Capital Carryforwards</i>	\$	(546,703)
<i>Bond Premium, prior fiscal years</i>	\$	(25,778)
<i>Recreation Enterprise Funds</i>	\$	(15,000)
<i>Rink Enterprise Funds</i>	\$	(56,256)
Total Other Financing Sources	\$	(736,989)
Net Non-Exempt Debt	\$	6,417,955
Exempt Debt	\$	12,028,956
NET General Fund Debt	\$	18,446,911
Cash Capital	\$	3,933,856
TOTAL NET Capital Appropriation	\$	22,380,767



- If we make any subsequent modifications, Fin Comm will have opportunity to review them.

Attachments

- FY 2024 Capital Budget
- FY 2024–FY 2028 Capital Plan
- Forecast of New Debt Service

In Conclusion

We respectfully ask for
your endorsement of
the Capital Planning Committee's
budget recommendation.

Thank you!



TOWN OF ARLINGTON
CAPITAL PLAN FY2024-FY2028

Reference 2

		New Debt Service FY2024-FY2028						
	LIFE (YRS)	2024	2025	2026	2027	2028	Total	
COMMUNITY SAFETY - FIRE SERVICES		\$ -	\$ 81,250	\$ 78,125	\$ 141,938	\$ 246,727	\$ 548,040	
Rescue Ambulance replacing #1026	6	\$ -	\$ 81,250	\$ 78,125	\$ 75,000	\$ 71,875	\$ 306,250	
Rescue Ambulance replacing #1032	6	\$ -	\$ -	\$ -	\$ -	\$ 86,667	\$ 86,667	
Vehicle Replacement - #1005 2008 Seagrave Pumper	10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Headquarters - Mechanical System Replacement	15	\$ -	\$ -	\$ -	\$ -	\$ 23,479	\$ 23,479	
Highland - Mechanical System Replacement	10	\$ -	\$ -	\$ -	\$ 66,938	\$ 64,706	\$ 131,644	
FACILITIES		\$ -	\$ 20,000	\$ 19,500	\$ 19,000	\$ 18,500	\$ 77,000	
Central School building envelope repairs	20	\$ -	\$ 20,000	\$ 19,500	\$ 19,000	\$ 18,500	\$ 77,000	
HEALTH & HUMAN SERVICES		\$ -	\$ 72,000	\$ 78,968	\$ 157,699	\$ 153,661	\$ 462,327	
Veterans Memorial Park	20	\$ -	\$ 20,000	\$ 28,268	\$ 108,299	\$ 105,561	\$ 262,127	
Whittemore Robbins Estate Rehab	20	\$ -	\$ 52,000	\$ 50,700	\$ 49,400	\$ 48,100	\$ 200,200	
LIBRARY		\$ -	\$ 21,941	\$ 21,209	\$ 20,478	\$ 19,746	\$ 83,374	
Robbins Library Lighting Project	10	\$ -	\$ 21,941	\$ 21,209	\$ 20,478	\$ 19,746	\$ 83,374	
PLANNING		\$ -	\$ 19,367	\$ 18,813	\$ 18,260	\$ 17,707	\$ 74,147	
Community Center Elevator Replacement	15	\$ -	\$ 19,367	\$ 18,813	\$ 18,260	\$ 17,707	\$ 74,147	
PUBLIC WORKS ADMINISTRATION		\$ -	\$ -	\$ 112,500	\$ 108,750	\$ 232,500	\$ 453,750	
LED Streetlight Replacement	10	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 127,500	
Solid Waste Trash and Recycling Toters	10	\$ -	\$ -	\$ 112,500	\$ 108,750	\$ 105,000	\$ 326,250	
PUBLIC WORKS HIGHWAY DIVISION		\$ -	\$ 73,286	\$ 113,000	\$ 151,143	\$ 188,679	\$ 526,107	
10 Wheel Dump Truck.	7	\$ -	\$ 31,821	\$ 30,643	\$ 29,464	\$ 28,286	\$ 120,214	
44,000 GVW, 4WD Truck w-Dump Body	7	\$ -	\$ -	\$ 42,429	\$ 40,857	\$ 39,286	\$ 122,571	
44,000 GVW, 4WD Truck w-Sander	7	\$ -	\$ 41,464	\$ 39,929	\$ 80,821	\$ 121,107	\$ 283,321	
PUBLIC WORKS NATURAL RESOURCES DIVISION		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Large Chipper w/ grapple	7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RECREATION		\$ -	\$ -	\$ 58,333	\$ 119,167	\$ 185,000	\$ 362,500	
Parallel Park	15	\$ -	\$ -	\$ 58,333	\$ 56,667	\$ 55,000	\$ 170,000	
Thorndike Field Design	5	\$ -	\$ -	\$ -	\$ 62,500	\$ 60,000	\$ 122,500	
Waldo Park Playground Renovaton	15	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000	
SCHOOLS		\$ -	\$ 170,000	\$ 389,083	\$ 650,917	\$ 632,650	\$ 1,842,650	
Bishop School - Front Office Reconfiguration	20	\$ -	\$ -	\$ 20,000	\$ 19,500	\$ 19,000	\$ 58,500	
Bishop School Envelope - Window, Masonry	20	\$ -	\$ -	\$ 50,000	\$ 48,750	\$ 47,500	\$ 146,250	

TOWN OF ARLINGTON
CAPITAL PLAN FY2024-FY2028

	New Debt Service FY2024-FY2028						
	LIFE (YRS)	2024	2025	2026	2027	2028	Total
Bishop School Roof Replacement	20	\$ -	\$ 160,000	\$ 156,000	\$ 152,000	\$ 148,000	\$ 616,000
Brackett School Playground Renovation	15	\$ -	\$ -	\$ 93,333	\$ 90,667	\$ 88,000	\$ 272,000
Bus #101 Replacement	5	\$ -	\$ -	\$ -	\$ 27,500	\$ 26,400	\$ 53,900
Bus #108 Replacement	5	\$ -	\$ -	\$ -	\$ 25,000	\$ 24,000	\$ 49,000
Gibbs School Additional Classrooms	20	\$ -	\$ 10,000	\$ 9,750	\$ 9,500	\$ 9,250	\$ 38,500
Gibbs School Outdoor Multipurpose Space	10	\$ -	\$ -	\$ 15,000	\$ 14,500	\$ 14,000	\$ 43,500
Hardy School Envelope Repairs - Window, Masonry	20	\$ -	\$ -	\$ -	\$ 220,000	\$ 214,500	\$ 434,500
Ottoson Middle School Envelope Repairs	20	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Peirce School RTUs, EMS Upgrades, Boilers	10	\$ -	\$ -	\$ 45,000	\$ 43,500	\$ 42,000	\$ 130,500
GRAND TOTAL		\$ -	\$ 457,843	\$ 889,532	\$ 1,387,350	\$ 1,695,169	\$ 4,429,894

Responses to Finance Committee Member Questions on the FY2024 Capital Planning Committee Report

#	Question	Response
1.	Are there generally accepted estimates for the useful life of a playground?	Depends on age, usage, damage, safety issues, etc. The cost estimates also very much depend on the size of the playground itself and the exact specifications - whether we're just including play equipment or also doing blacktop, for example. And the footprint of one playground to the next varies greatly. Larger footprints are going to be a lot more expensive because of that rubberized surfacing. The cost estimates we've received have also very much dependent on the time that we go out to bid for these projects.
2.	Why is there no new debt service for FY'24	We typically borrow for projects in the following fiscal year. You'll see debt service beginning for the fiscal 24 projects in fiscal 25. For example, in December we borrowed for everything that was approved at last town meeting. So those are the fiscal 23 projects. We won't start paying debt service on these projects until December 2023 which is fiscal 24. When we were putting the capital plan together, we had already done the borrowing so we were able to fold these new debt service costs into the "existing debt" line.
3.	What about Ottoson projects?	Because of the anticipated Ottoson rebuild, APS withdrew most requests and only urgent projects were included in the plan.
4.	Do we have a sense of the timing of an Ottoson rebuild?	Based upon conversations between Timur Yontar and Liz Homan, APS Superintendent: OMS rebuild is intended to happen as soon after the AHS rebuild as possible. It has to be after because the project will be too costly to do without MSBA matching funds, and they won't match another Arlington large project until AHS is wrapping up.
5.	What is the 'Town Hall envelope study'? Does 'envelope' mean the entire Town Hall complex?	The "envelope" is the shell of a building that separates usable interior from exterior elements. We did a study on what work is needed for this at Town Hall. Julie is working on getting a copy of that report to us. Julie obtained this study which is included in an FY24 CPA application and is on SharePoint here: Related Reports .
6.	BAN = bond anticipation note?	Yes
7.	Where can I get a copy of the '2019 Pavement Management Report'.	Mike Rademacher, Director of DPW provided these comments as context for the 2019 Pavement report.

Responses to Finance Committee Member Questions on the FY2024 Capital Planning Committee Report

#	Question	Response
		<p>"We will be looking to update the Pavement Management Report as it will be 5 years old next FY and we have a five year cycle of revisiting this data. I believe the expense recommendations are listed on page 11.</p> <p>The sidewalk study was done to help identify the sidewalk/ramp conditions to help direct where we perform work. It does not recommend an annual funding but rather lists the totals need for improvement. This document was used to help increase the annual budget but as you will see, the \$500k± requested annually does not make a big dent in the backlog.</p> <p>I believe the Connect Arlington plan used the data from this report."</p> <p>Mike sent the Pavement and a Sidewalk Survey report both of which I put on the FinCom SharePoint site here: Related Reports.</p>
8.	Are there any concrete plans to put AstroTurf on a field in next 5 years? (We have a citizen warrant article on this)	<p>From Joe Connelly, Director of Recreation:</p> <p>"Town Manager currently has a moratorium on designing any turf fields. That said, there is a town-wide discussion on April 11 to discuss whether the Town wants turf fields. The Park and Rec Commission does want a turf field at Poet's Corner, which would be paid for by the Belmont Hill School. Were this project to move forward, the field would be installed in approximately 2-2.5 years."</p>
9.	What do the acronyms "RTU" and "EMS" stand for?	RTU stands for "Rooftop Unit" (HVAC) and EMS is an "Energy Management System.